

## ANNOUNCEMENT UPDATE

August 16<sup>th</sup>, 2018

As we first updated you in April 2018, Align Aerospace, has decided to move our main logistic hub, currently located 21123 Nordhoff Street, Chatsworth, California, to a new building offering:

- ✓ More warehouse space
- ✓ An open plant layout allowing for improved product flow and process efficiency
- ✓ Close proximity (<2 miles) to our existing location easing transfer of product and reducing employee retention risk

We wanted to reach back out to you today to provide you with an update on how our plans were progressing and ensure our focus to have no disruptions to our service and operations during this process.



Align's logo proudly displayed on multiple sides of the building

Each week new exciting steps are completed. Most recently these included:

- ✓ Exterior signage put-in-place identifying the new logistics hub to our neighbors
- ✓ Completion of exterior and interior construction for the new offices
- ✓ Electrical and IT connections in the office areas

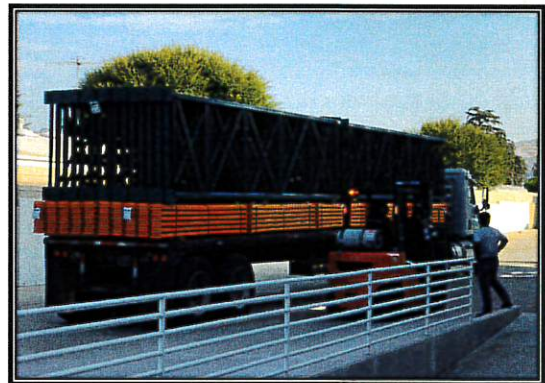
Next steps include finalizing the computer operations center, installing all racking including a two level conveyor system and completing the interior buildouts.

The move continues to be on-track to be executed in Q3 2018, over the course of two weeks, during which we will be able to receive and ship from both locations at the same time. Our plan to pick, move and put away product one truckload at a time will ensure we are never stranding inventory in a truck waiting for put away. Our ERP system will direct our team to the stock locations and enable our ability to locate and pick customer orders with no disruptions.

With about a month and half left to the move we remain confident that Align will be substantially moved and operating in our new DeSoto Avenue facility by the end of Q3 2018.

Again, our full new address will be:

**9401 De Soto Avenue, Chatsworth, CA 91311, USA**



New warehouse racks arrive at Align

We thank you for your support and remain available for any clarification you might need.

Best Regards,

Jérôme de Truchis  
Chief Executive Officer



## ANNOUNCEMENT

April 9<sup>th</sup>, 2018

Dear Supplier

As Align continues to progress towards the goals defined by its shareholder, Align has identified the current building of Chatsworth as a bottleneck and a source of constraints which has to be removed to allow further growth and further operational efficiency gains.

As a consequence, and with the support of our shareholder, we have decided to move our main logistic hub, currently located 21123 Nordhoff Street, Chatsworth, to a new building offering:

- ✓ More warehouse space
- ✓ An open plant layout allowing for improved product flow and process efficiency
- ✓ More modern offices

This new facility is located less than 2 miles away from the current facility. Our future address will be:

**9401 De Soto Avenue, Chatsworth, CA91311, USA**



Our teams are already working on this project and we are targeting to execute the warehouse move in Q3 2018, in a window of two weeks, during which we will be able to ship to our customers from both locations at the same time.

For our suppliers, we will define a date from which all goods receipts will have to be made to the new facility.

All your contacts within Align will remain the same, and there will be no process change for our customers and suppliers.

As we continue to progress towards defining all the details of this project, we will continue to inform you.

We thank you for your cooperation, and remain available for any clarification you might need.

Best Regards

Jérôme de Truchis  
Chief Executive Officer